

Board of Directors

1. Michael Buckley MA, LPh, MCSI

(age 68) Non-executive Chairman; Chairman, Nomination and Governance Committee; Member, Remuneration Committee

Nationality: Irish

Joined Board: Mr. Buckley joined the Board in September 2005 and was appointed non-executive Chairman in May 2008.

Key strengths: Mr. Buckley has senior management and board level experience over 25 years in stockbroking, mergers and acquisitions, banking, enterprise software, internationally traded services, work-out and healthcare businesses, in Ireland, the UK, Central Europe, the USA and the Far East.

Previous board and management experience:

He was Group Chief Executive of Allied Irish Banks plc from 2001 to 2005 having served as Managing Director of AIB Capital Markets and AIB Poland. Previously, he was Managing Director of NCB Group and prior to that, a senior public servant in Ireland and the EU. From 2003 to 2012, he was a non-executive director of M and T Bank Corporation, listed on the New York Stock Exchange. From 2008 to 2011, he was a non-executive director of Enterprise Ireland.

Current external commitments/relevant qualifications:

He is a non-executive director of UK Asset Resolution Limited and senior advisor to a number of privately owned companies in Ireland and the USA. He is an adjunct professor and chairs the Advisory Board at the Department of Economics in the National University of Ireland, University College Cork, and chairs the Board of the Irish Chamber Orchestra.

2. Tommy Breen B Sc (Econ), FCA

(age 54) Chief Executive

Nationality: Irish

Joined Board: Mr. Breen joined the Board in February 2000.

Key strengths: He joined DCC in 1985, having previously worked with KPMG, and has held a number of senior management positions within the Group, including Managing Director of the Energy, SerCom and Environmental divisions. He was appointed Chief Operating Officer of DCC in March 2006 and subsequently became Group Managing Director in July 2007. He was appointed Chief Executive in May 2008.

Previous management experience: As detailed above, Mr. Breen has gained broad experience and knowledge of the DCC Group, during his 27 years with DCC.

Relevant qualifications: He is an economics graduate of Queens University Belfast and a chartered accountant.

3. Róisín Brennan BCL, FCA

(age 48) Non-executive Director; Member, Nomination and Governance Committee; Member, Remuneration Committee

Nationality: Irish

Joined Board: Ms. Brennan joined the Board in September 2005.

Key strengths: Ms. Brennan has over 20 years' experience advising companies on mergers and acquisitions, takeovers, disposals, fundraisings and initial public offerings.

Previous board and management experience:

She is a former Chief Executive of IBI Corporate Finance where she worked from 1990 until 2011. She is a former non-executive director of The Irish Takeover Panel.

Current external commitments/relevant qualifications:

She sits on the Finance, Remuneration and Asset Management Committee of University College Dublin and on the Finance and Administration Committee of the Institute of International & European Affairs. She qualified as a chartered accountant with Arthur Andersen.

4. David Byrne SC

(age 66) Non-executive Deputy Chairman and Senior Independent Director; Member, Nomination and Governance Committee; Member, Remuneration Committee

Nationality: Irish

Joined Board: Mr. Byrne joined the Board and was appointed Deputy Chairman and Senior Independent Director in January 2009.

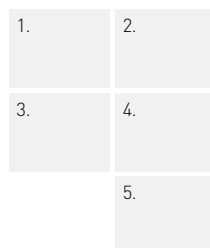
Key strengths: Mr. Byrne has practised at the top of the legal profession. Following 27 years of practice as a barrister, he was Attorney General of Ireland from 1997 to 1999. Mr. Byrne served as the first EU Commissioner for Health and Consumer Protection from 1999 to 2004. Following this, he served as Special Envoy of the Director-General of the World Health Organisation. His international commercial experience at board and advisory level ranges across the food, healthcare and construction materials sectors.

Previous board and management experience:

He has previously been a member of the boards of public and private companies, including The National Concert Hall (Chairman) and Irish Life & Permanent plc. He is the immediate past chair of the National Treasury Management Agency Advisory Committee and is Emeritus Chancellor of Dublin City University.

Current external commitments/relevant qualifications:

He is a non-executive director of Kingspan Group plc, where he is also the senior independent director. He also serves on a number of commercial international advisory boards.



5. Jane Lodge B Sc, FCA

(age 58) Non-executive Director; Chairman, Audit Committee

Nationality: British

Joined Board: Ms. Lodge joined the Board in October 2012.

Key strengths: Ms. Lodge, as a senior audit partner for 25 years, has extensive experience with multinational manufacturing companies and her strategic work with Deloitte has given her a substantial international business perspective. She has very strong and recent financial skills to bring to the Audit Committee.

Previous board and management experience:

Until 2011, Ms. Lodge was a senior audit partner with Deloitte, where she spent over 25 years advising global manufacturing companies. She was also the Deloitte partner in charge of the firm's UK manufacturing industry sector, where she was responsible for strategy and marketing, and was a member of the Deloitte Global Manufacturing Executive. She was a member of the CBI Manufacturing Council until 2011. While at Deloitte, she served a term on the Board of Partners of Deloitte UK and also co-chaired a global team of partners to review the strategy of the Global Deloitte Firm.

Current external commitments/relevant qualifications:

Ms. Lodge is a non-executive board member of Devro plc and of Costain Group PLC. She is also a director of three private limited companies, Ives Estates Ltd, Ives Ventures Ltd and Black Country Living Museum Trust Ltd.



6. Kevin Melia FCMA, JDipMA

(age 65) Non-executive Director; Member, Audit Committee

Nationality: American

Joined Board: Mr. Melia joined the Board in December 2008.

Key strengths: Mr. Melia has long experience across the IT sector, including hardware manufacturing and distribution and software development, as a corporate executive, an entrepreneur and as a non-executive director in listed companies. Additionally, he has experience as a principal in the private equity sector and as a non-executive director in the financial services sector.

Previous board and management experience: He is a former non-executive Chairman of Vette Corp, Iona Technologies and Authorize. Net and was the Co-founder, Chairman and Chief Executive Officer of Manufacturers Services Ltd. Previous positions held include Chief Financial Officer and Executive Vice President of Operations of Sun Microsystems and President of its computer hardware division. He is a former Joint Managing Director of Boulder Brook Partners, a private investment company. Mr. Melia also held a number of senior management positions at Digital Equipment Corporation.

Current external commitments/relevant qualifications: He is a non-executive director of Merriam Capital, Newtide Acquisitions, Analogic Corporation, Greatbatch Inc, RadiSys Corp and a member of the advisory Board of C&S Wholesale Grocers and Distributors.



7. John Moloney B.Agr.Sc., MBA

(age 58) Non-executive Director; Member, Audit Committee

Nationality: Irish

Joined Board: Mr. Moloney joined the Board in February 2009.

Key strengths: Mr. Moloney has extensive top management and board level experience internationally and domestically in the dairy, meat and nutritional sectors, covering processing, manufacturing and distribution.

Previous board and management experience: He worked with the Department of Agriculture, Food and Forestry as well as in the meat industry in Ireland. He is a former director of the Irish Dairy Board Co-operative Limited and a former council member of the Irish Business and Employers Confederation.

Current external commitments/relevant

qualifications: He is Group Managing Director of Glanbia plc where he has been a board member since 1997. He is a non-executive director of Greencore Group plc.



8. Donal Murphy B Comm, BFS, MBA

(age 47) Executive Director

Nationality: Irish

Joined Board: Mr. Murphy joined the Board in December 2008.

Key strengths: Mr. Murphy has been Managing Director of DCC Energy since 2006. He was previously Managing Director of DCC SerCom having been appointed in 2004. He joined DCC as Head of Group IT in 1998.

Mr. Murphy has extensive experience in managing businesses in diverse industry sectors and in leading the acquisition and integration of numerous businesses, particularly in the Energy sector.

Previous management experience: He previously worked with Allied Irish Banks plc.

Relevant qualifications: He is a commerce graduate and a BFS graduate of University College Dublin and has also completed an MBA with the Smurfit Business School, Dublin.



9. Fergal O'Dwyer FCA

(age 53) Executive Director

Nationality: Irish

Joined Board: Mr. O'Dwyer joined the Board in February 2000.

Key strengths: Mr. O'Dwyer joined DCC in 1989 and was appointed Chief Financial Officer in 1994, having worked in that role in the lead up to DCC's flotation in that year.

He has worked in DCC in senior management positions for over 23 years and during that time he has worked closely with all of the Group's material operating companies on a range of financial management, treasury and strategic and development matters.

Previous management experience: Prior to joining DCC in 1989, he previously worked with KPMG and Price Waterhouse in audit and corporate finance.

Relevant qualifications: He qualified as a chartered accountant in 1982.

10. Leslie Van De Walle

(age 57) Non-executive Director; Chairman, Remuneration Committee; Member, Nomination and Governance Committee, Member, Audit Committee

Nationality: French

Joined Board: Mr. Van de Walle joined the Board in November 2010.

Key strengths: Mr. Van de Walle has a very wide range of international senior management business experience, as well as experience as a non-executive director, in the oil and gas sector, in the food and drinks industry, in manufacturing, in building materials and in the insurance sector.

Previous board and management experience: He is a former non-executive director of Aviva plc and former Chief Executive Officer of Rexam plc. He previously held a number of senior executive roles in Royal Dutch Shell plc, including Executive Vice President of Retail for Oil Products and Head of Oil Products, Shell Europe. He has also held a number of senior management positions with Cadbury Schweppes plc and United Biscuits plc where he was CEO. He was also a non-executive director of Aegis Group plc from 2003 to 2009.

Current external commitments/relevant

qualifications: He is non-executive Chairman of SIG plc and non-executive Chairman of Robert Walters plc. He is also a non-executive director of La Seda de Barcelona S.A. and a non-executive director of Cape plc.